



Integrated Care System Board

Meeting held in public

**Wednesday 6 November 2019, 09:00 – 10:30
Rufford Suite, County Hall, Nottingham**

Present:

NAME	ORGANISATION
Adele Williams	Councillor, Nottingham City Council
Alex Ball	Director of Communications and Engagement, Nottinghamshire CCGs and ICS
Amanda Sullivan	Accountable Officer, Nottinghamshire CCGs
Andy Haynes	ICS Executive Lead, Nottinghamshire ICS Executive Medical Director, Sherwood Forest Hospitals NHS FT
Colin Monckton	Director of Strategy and Policy, Nottingham City Council
David Pearson	ICS Independent Chair
Eric Morton	Chair, Nottingham University Hospitals NHS Trust
Eunice Campbell-Clark	Chair, Nottingham City Health and Wellbeing Board
Helen Pledger	Finance Director, Nottinghamshire ICS
Hugh Porter	Clinical Lead, Nottingham City CCG (representing Nottingham City ICP)
John Brewin	Chief Executive, Nottinghamshire Healthcare NHS FT
John MacDonald	Chair, Sherwood Forest Hospitals NHS FT
Jon Towler	Lay Chair, Nottinghamshire CCGs
Jonathan Gribbin	Director of Public Health, Nottinghamshire County Council
Jonathan Harte	GP Partner and PCN Clinical Director (representing PCNs in Nottingham City ICP)
Lyn Bacon	Chief Executive, Nottingham CityCare
Michael Williams	Chair, Nottingham CityCare
Nicole Atkinson	Chair Nottingham West Clinical Commissioning Group (representing South Nottinghamshire ICP)
Richard Mitchell	Chief Executive, Sherwood Forest Hospitals NHS FT
Richard Stratton	GP Lead Partners Health (representing South Nottinghamshire ICP)
Steve Vickers	Chair, Nottinghamshire County Health and Wellbeing Board
Thilan Bartholomeuz	Chair Newark and Sherwood Clinical Commissioning Group (representing Mid Nottinghamshire ICP)
Tony Harper	Councillor, Nottinghamshire County Council
Tracy Taylor	Chief Executive, Nottingham University Hospitals Trust

In Attendance:

Greg Hobbs (item 4)	Consultant in Pain Medicine
Ian (item 4)	Patient Story
Janine Curtis (item 4)	Wellbeing Practitioner
Joanna Cooper	Assistant Director, Nottinghamshire ICS
Leanne (item 4)	Patient
Maria Principe (item 5)	Population Health and Outcomes Lead
Mike O'Neil (item 5)	Clinical Architect for the Nottinghamshire CCGs Data Management Team
Paula Banbury (item 4)	Clinical Lead
Tom Diamond	Director of Strategy, Nottinghamshire CCGs and ICS

Apologies:

Elaine Moss	Chief Nurse, Nottinghamshire CCGs and ICS
Dean Fathers	Chair, Nottinghamshire Healthcare NHS FT
Gavin Lunn	Chair Mansfield and Ashfield Clinical Commissioning Group (representing Mid Nottinghamshire ICP)
Ian Curryer	Chief Executive, Nottingham City Council
Melanie Brooks	Corporate Director Adult Social Care and Health, Nottinghamshire County Council
Richard Henderson	Chief Executive, East Midlands Ambulance Service

1. Welcome and introductions

Apologies received as noted above. DP welcomed JH and AW to the Board.

2. Conflicts of Interest

JH declared an interest as a Director of a GP federation across Nottingham.

3. Minutes of 9 October ICS Board meeting and action log

The minutes of the ICS Board meeting held on 9 October 2019 were agreed as an accurate record of the meeting by those present.

The action log was noted.

4. Patient Story

With representation from patients and staff of the service, Greg Hobbs presented the circulated paper on the Patients story from Primary Integrated Community Services Ltd (PICS) on the Nottinghamshire Pain Pathway.

Greg outlined the development of the Pain service including how the team focussed on developing integrated services: evidence based commissioning and changes to



service specification; shared electronic communication; providers working together and taking a collaborative approach to working; outcomes based focus rather than activity based.

Ian and Leanne attended the meeting to share their stories.

DP thanked everyone for presentation on behalf of the Board. Board discussed the presentation:

- AB highlighted the impact of the role of the employer and the need for ICS Board and ICPs to support strong connections with employers to support citizens into work. LB advised that there is work underway with all partners.
- DP advised that there is national ICS work focussed on economic development issues, including employment.
- JB highlighted the IPS support services for those with mental health issues. Worthwhile in exploring this model and how partners could work together to support citizens to stay in / gain employment.
- SV invited Board members to input to the output of a recent County HWB workshop on employment and health. JG to facilitate input from partners.
- NA highlighted the importance of the social prescriber model and potential links to this service.

Board to give further consideration to employment and how Board can work with wider partners.

ACTIONS:

JG to secure input from Ian and/or Leanne to contribute to the County HWB workshop item on employment and health on 4 December 2019.

NA to establish links between the Primary Integrated Community Services Ltd (PICS) on the Nottinghamshire Pain Pathway and the social prescriber model.

AB to lead on the production of a case study on this patient story for the ICS website.

5. Population Health Management Progress Report

AH introduced the item on Population Health Management (PHM) and shared insight from the 4-6 November Medical Leaders in Healthcare conference that a lack of PHM contributes to inequity.

Maria Principe and Mike O'Neil attended the meeting to provide an update on the progress being made in Nottingham and Nottinghamshire as a national leader in PHM.

Board will have a development session on PHM in January 2020.

Board praised the progress to date and asked for the development session to incorporate:

- What great would look like for PHM in Nottingham and Nottinghamshire, and what actions need to be taken imminently.



- CM asked whether attitude towards self-care and behaviour of an individual are incorporated in the PHM approach in reference to one third of diabetes patients meeting their health and care outcomes.

AH emphasised that this is the first time that detail has been available at place and neighbourhood level. Board to give consideration to how as a system this is addressed as part of 20/21 planning.

6. Update from ICPs

Updates from the ICPs noted.

DP advised that a paper on resources for ICPs will be brought to Board at a future meeting.

ACTIONS:

HPI to ensure that ICPs provide an update on Transformation Funding for the January meeting.

7. ICS Integrated Performance report – Finance, Performance & Quality

AH presented the circulated Integrated Performance Report highlighting the key risk areas:

- Urgent Care System delivery
- Mental Health OOAPs
- Financial Sustainability
- Cancer Services Delivery

HPI advised financial challenges continue across health and social care. Joint financial assurance meetings with NHSE/I continue, with further follow up on actions due at the end of November. Work continues to identify mitigating actions across ICS partners.

DP highlighted that ICS had received letters on safeguarding, and learning disabilities and transforming care requesting further action.

Board discussed the performance report and noted the following:

- RM observed that the system's focus on delivering the financial plan was ongoing and SFH NEDs are keen to continue to be updated on the position. The rating on Emergency Department performance in the report needs to be reviewed for accuracy.
- LB advised that a set of workforce metrics have been developed for the Long Term Plan. The People and Culture Board will frame these key workforce metrics for inclusion in the Integrated Performance Report going forward.



HPI advised the Board that System Review Meeting information has been shared with Finance Directors to share internally. The system position reflects information consolidated from organisations which has been through internal assurance and regulatory processes. This issue is to be considered as part of the arrangements to review and strengthen ICS governance.

A focussed discussion on system finance was proposed for a future Chairs, NEDs and Elected Member event.

Board noted the report and recommendations for a further meeting to be convened to review recovery plans for ICS Cancer as a system, and for the plans for reducing waiting lists to be reviewed.

ACTIONS:

AH to ensure that the Integrated Performance Report rating on Emergency Department performance is reviewed for accuracy.

LB to confirm workforce metrics for the Integrated Performance Report.

DP and AH to incorporate a discussion on system finance into the workplan for a future Chairs, NEDs and Elected Member event.

Time and place of next meeting:

12 December 2019

09:00-12:00

Rufford Suite, County Hall