



# Integrated Care System

Nottingham & Nottinghamshire

## ICS Board Summary Briefing – January 2020

Please find below the Nottingham and Nottinghamshire Integrated Care System (ICS) update following the ICS Board on 16<sup>th</sup> January. Please ensure this is cascaded to Governing Boards/Bodies, Management Teams and other key stakeholders and teams across your respective organisations. Minutes from the ICS Board held on 6<sup>th</sup> November 2019 will shortly be published on the system's website – <https://healthandcarenotts.co.uk/about-us/ics-board/>

### Introduction

The Chair of the ICS, David Pearson, welcomed a number of citizens and staff from across the system to the Board meeting – reminding colleagues that the meeting was held in public and all the papers for the meeting are available at <https://healthandcarenotts.co.uk/about-us/ics-board/>. Patients, citizens and staff from organisations across the system are always welcome to the Board to hear the discussions. The Chair also welcomed several new members to the Board: Dr Nicole Atkinson as ICS Clinical Director, Paul Robinson as ICS Finance Director and Paul Devlin in his role as Chair of Nottinghamshire Healthcare NHS Foundation Trust.

### Patient Story – Zephyr's and Maternity Voices Partnership

Becky Gray, Local Maternity and Neonatal System Delivery Manager and Carly Williams from Zephyr's joined the Board to share Carly's experience of stillbirth and the impact that this had on her and her family. Following the tragic loss of her son, Zephyr, Carly and her husband established a charity in his name to provide support to other parents in similar situations, all of whom have experienced baby loss in some way. Carly powerfully articulated the impact her experience had and how she has translated that into the work of the charity. The Board was keen to understand how the good work of Zephyr's could be spread more widely across the system, eliminating variability of provision in terms of both physical facilities and staffing. More details of Zephyr's Appeal can be found at: <http://www.zephyrsnottingham.org.uk/>

### Prevention

Previous Boards have strongly endorsed Prevention activities, halting ill health before it has a chance to take hold and promoting healthy choices, as a key focus for the system and Prevention is the first priority of the system's Five Year Strategic Plan. The Board therefore welcomed an update on activities in this space. Smoking and alcohol have been identified as priorities for the next two years. Tackling use of tobacco and abuse of alcohol has the potential to eliminate over 10,000 admissions to hospital over the next five years. Diet and physical inactivity have been identified as areas of focus from year three of the system's strategy, again due to their impact on healthy life expectancy. More than a third of years lived with a disability are linked to risk factors including diet and physical inactivity and are therefore preventable.

The Board discussed the proposed approach and approved it as an outline for the period ahead and also approved the governance of the programme.

### Five Year Strategic Plan and Planning for 2020/21

The ICS's joint leads for System Value Improvement, Tom Diamond and Helen Pledger, updated the Board on the ICS's Five Year Strategic Plan and the planning for the year ahead. Whilst the system's Five Year Strategic Plan has not yet been published and the planning guidance for the year 2020/21 has not yet been issued by NHS England / Improvement, detailed work has been underway for a number of months on ensuring that the year 2020/21 cements the foundations for delivery of the Strategic Plan in the period ahead. To that end, the Board received an update on how the ICS will be enhancing the development of organisational planning processes conducted by system partners, adding a layer of system-level planning and delivery measurement over the top of those organisational plans. This will enable the Board to ensure that the right plans are being delivered for citizens and patients and that progress against the overall plan is measured and monitored.

The Board discussed this approach and sought reassurance that the correct planning interfaces were in place between the ICS and the individual organisations. The Board also sought to confirm that the financial impacts of the planning process were fully considered. The approach was approved and endorsed by the Board following this discussion.

### Winter Planning

Following's the Board's approval of the system's overall approach to Winter at the October 2019 meeting, this meeting received an interim update on Winter performance against those plans. There will be a full update on the delivery of the system's Winter plans later on in the year, but the interim findings are as follows;

- The activities to prepare for Winter across the system were executed as planned
- These activities were guided by the national framework and influenced by learnings from previous years
- Partners from all across the system including Local Authority colleagues contributed to the delivery of plans
- The performance of the Call For Care service following its roll-out across the ICS geography is ahead of expectations
- Direct booking from 111 into urgent care services is performing ahead of expectations
- Despite this planning and delivery of activities, throughout December the system has remained pressured, including 12 days at Operational Pressures Escalation Levels (OPEL) level 4 at Nottingham University Hospitals (NUH).
- The pressure was exacerbated by the Norovirus outbreak and an increase in flu and respiratory cases
- Throughout December Sherwood Forest Hospitals (SFH) did not escalate to OPEL 4, however performance against the 95% A&E four hour standard was below 80% on five occasions.

The Board also received an update on performance in vaccinating local populations against Flu – performance was variable across the ICS but often fell below the expected levels;

Locality	65 and over	Under 65	2-3 yr olds	4-10 yr olds	Pregnant Women
<b>Target</b>	<b>75%</b>	<b>55%</b>	<b>50%</b>	<b>65%</b>	<b>55%</b>
City	69%	39%	39%	37%	35%
South Notts	75%	46%	45%	66%	48%
Mid Notts	73%	43%	44%	58%	39%

Board members welcome the update and looked forward to a fuller update in due course once the winter period had passed.

## **General Practice Development**

Further to the update in Primary Care Networks (PCNs) received at September's Board meeting, Dr Nicole Atkinson, ICS Clinical Director, presented to the Board a detailed update on General Practice including investment in Practice development and resilience. As part of the *NHS Long Term Plan* and the *GP Forward View*, a total of £2.3bn is being invested additionally into General Practice – Nottingham and Nottinghamshire's share of this is £2.2m in 2019/20 growing to £2.9m in 2023/24. Full details of where this money is being spent can be found in the Board papers with the largest slice of £0.8m being directed to support Primary Care Networks in all neighbourhoods across the ICS. The Board noted the update and thanked the team for their work on this important topic.

## **ICP Updates**

The Board received updates from all three of the system's Integrated Care Partnerships (ICPs) and discussed the City update in particular. The Board congratulated the leadership of the ICP for the successful delivery of the launch event in November 2019 and noted that plans were advanced for further events in January and February to develop the ICP's strategic focus and priorities, in line with the overall ICS strategy.

## **Governance Review**

The Board briefly discussed the ongoing review of its Governance and members were encouraged to respond to the initial questionnaire that had been circulated. The Board will be discussing the findings from the questionnaire in the planned Development Session later in January.

***David Pearson,***  
***Independent Chair, Nottingham and Nottinghamshire ICS***

***Dr Andy Haynes,***  
***Executive Lead, Nottingham and Nottinghamshire ICS***